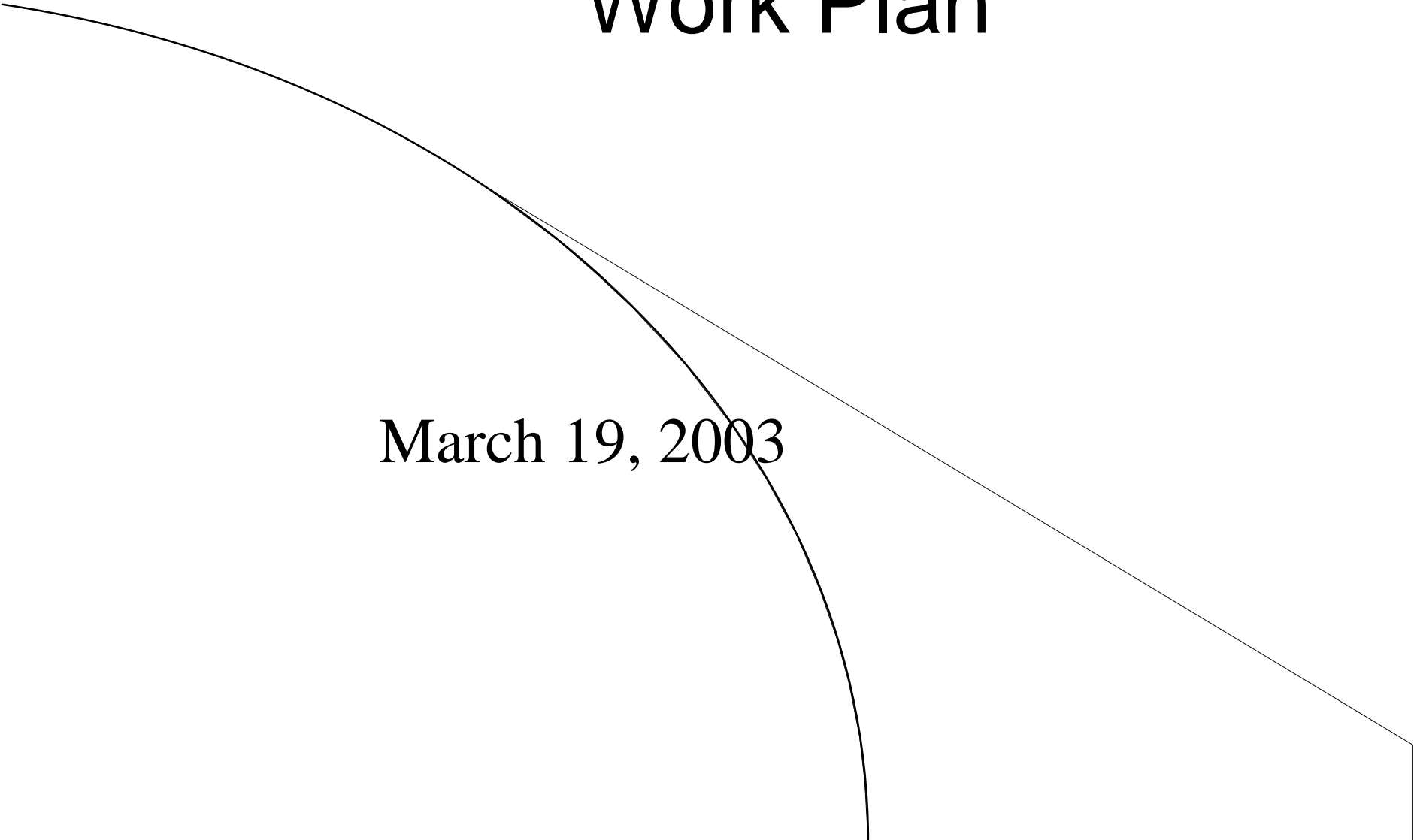


Tax Reform Commission Work Plan

March 19, 2003



Continuation of Phase I (Through March 19)

- ✍ Moved Into Offices:
1440 MSB, (215) 686-2140
- ✍ Hired Additional Commission Staff
- ✍ Formulated Work Plan
- ✍ Began Developing Communications Plan
- ✍ Started Research Agenda

Completion of Phase I (March 19-April 16)

- ✍ Complete Communications Plan and Begin Community Outreach
- ✍ Hold Public Meetings on Business, Wage and Real Estate Taxes
- ✍ Begin Responding to Administrative and Legislative Developments As They Occur

Completion of Phase I (March 19-April 16)

- ✍ Form Subcommittees Around Three Major Taxes (Business, Wage, Real Estate), Plus Revenue Enhancement and Spending Reduction
- ✍ Subcommittees Begin Meeting and Plan Detailed Research Agendas for Staff and Outside Consultant Implementation

Phase II

(April 16-July 16)

- ✍ Subcommittees Continue to Pursue Research, Reviewing Findings and Reporting to Full Commission
- ✍ Ad Hoc Working Groups Form to Address Additional and/or Overlapping Issues
- ✍ First Public Hearing in City Council
- ✍ Five Neighborhood Community Meetings (North, Northeast, Northwest, South, West)

Phase III

(July 16-September 17)

- ✍ Committees Issue Public Interim Reports
- ✍ Second Public Hearing in City Council
- ✍ Five Follow-up Neighborhood Community Meetings (North, Northeast, Northwest, South, West)
- ✍ First Vote on Recommendation(s)
- ✍ Staff Researches New Questions and Completes First Draft of Final Report

Phase IV

(September 17-November 15)

- ✍ Second Vote on Recommendation(s)
- ✍ Staff Researches New Questions and Completes Second Draft of Final Report for Final Commission Review
- ✍ Staff Completes Final Report by Nov. 3
- ✍ Final Report Submitted to Mayor and City Council November 15